



Concord Academy Boyne

Board of Directors Regular Meeting Minutes September 20, 2021

Meeting held at the School Building, below.

A. Meeting called to order by Jeff Derenzy at 6:01 p.m.

Present: Jeff Derenzy, Trisha Stefanic, Abe Manthei, Holly LaCombe, Lauren Haske

Also Present: Keith Krahnke
Greg Mattson-public

B. Holly LaCombe was sworn in as a board member. Jeff administered the oath

C. Approval of Minutes. Holly LaCombe moved and Lauren Haske seconded, CARRIED, 4-0 to approve Minutes of Regular Meeting August 16, 2021.

D. Approval of Agenda. Trisha Stefanic moved, Abe Manthei seconded, CARRIED, 4-0 to approve Agenda.

E. Treasurer's Report.

1. Revised Budget- Holly went over amended items and discussion was had. Motion was made to approved revised budget. Trisha Stefanic moved, Lauren Haske seconded, CARRIED 4-0 to approve Revised Budget.

2. Hylant Group Insurance Report- Notified board of the report and that we are in good standing.

F. Administration Report & Recommendations.

1. See Attached

G. LSSU Charter Schools Office Report. Keith was present and gave his report as well as talked about the Governance and Compliance Report.

H. Correspondence. Received back the LARA form that states that they county is who does inspections for the school.

I. Public Comment. Greg Mattson was here and gave comment regarding vaccinations and masks.

J. Unfinished Business.

1. Board Policies. Becky went over these. Lauren Haske moved and Holly LaCombe seconded to approved the Board Policies, CARRIED, 4-0.

K. New Business. None

L. Extended Public Comment. None

00401 East Dietz Road * Boyne City, Michigan 49712 * 231-582-0194

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Concord Academy Boyne

M. Other Business. None

N. Adjournment of Meeting. Motion was made to adjourn meeting. Trisha Stefanic moved, Abe Manthei seconded, CARRIED, 4-0, to adjourn meeting at 6:53p.m.

Respectfully submitted,

Holly Theile
Business Manager

General Appropriations Resolution of the Board of Directors of Concord Academy Boyne

RESOLVED, that this shall be the general appropriations act for the fiscal year 2021/22.

BE IT FURTHER RESOLVED, that the revenues estimated to be available for appropriations in the general fund are as follows:

| Revenue | |
|----------------------|----------------|
| State Source | \$1,174,500.00 |
| State Aid Categorial | \$69,000.00 |
| Federal Source | \$35,000.00 |
| Revenue Char-Em | \$26,000.00 |
| Title SRSA | \$15,400.00 |
| COVID /GEERS/CARES | \$56,500.00 |
| <hr/> | |
| Total Revenue | \$1,376,400.00 |

There is no statutory authority for Public School Academies in Michigan to levy taxes.

BE IT FURTHER RESOLVED, that \$1,376,400.00 of the total available to appropriate in the general fund is hereby appropriated in the amounts and for the purposes set forth below:

| Expenditures | |
|----------------------------|--------------|
| Instruction | \$729,500 |
| General Administration | \$45,250.00 |
| School Administration | \$206,000 |
| Business Services | \$100,000 |
| Operations & Maintenance | \$127,600 |
| Outgoing transfers & Other | \$192,800 |
| <hr/> | |
| Total Appropriated | \$1,401,150 |
| Revenues over Expenditures | -\$24,750.00 |
| Fund Balance, July 1 | \$739,650 |
| Ending Fund Balance | \$714,900 |

ATTEST:

I certify that they foregoing resolution was duly adopted at a properly noticed open meeting held on the 20th of September, 2021, at which a quorum was present.



Holly Theile, Chief Financial Officer



Jeff Derenzy, School Board President

| FUND | FUNCTION | OBJECT | DESCRIPTION | | Based on 157 students | | Based on 135 |
|--------------|---|--------|-------------------------------------|--|-----------------------|--------------------|---------------------|
| REVENUE | | | | | | | |
| | | 100 | Revenue From Local Sources | | | | |
| | | 151 | Earnings on Investments | | | | |
| | | 179 | Contributions from Agency Funds | | | | |
| | | 191 | Rental of School Property | | | | |
| | | 192 | Donations/Contributions | | | | |
| | | 199 | Miscellaneous Local Revenues | | | | |
| | | 300 | Revenue from State Sources | | | | |
| | | 311 | State Aid | | \$1,273,427.00 | Based on \$8111,00 | \$1,174,500.00 |
| | | 312 | State Aid Categorical | | \$69,000.00 | | Based on \$8,700,00 |
| | | 400 | Revenue from Federal Sources | | \$35,000.00 | | \$69,000.00 |
| | | 412 | Federal ARRA funds | | | | \$35,000.00 |
| | | 413 | Direct Grants from USDE | | \$16,347.00 | SRSA Grant | \$15,400.00 |
| | | 519 | Other Revenue from CharEm ISD | | \$26,000.00 | | \$26,000.00 |
| | | 534 | Transfers from Capital Project Fund | | | | |
| | | 596 | Other Financing Sources | | ESSER II | | \$56,500.00 |
| TOTAL | | | | | \$1,419,774.00 | | \$1,376,400.00 |
| EXPENDITURES | | | | | | | |
| | INSTRUCTIONAL EXPENDITURES | | | | | | |
| | 111-Elementary | | | | | | |
| | 112-Middle | | | | | | |
| | 113High School | | | | | | |
| | Added Needs (Title, Special Ed, Sect 31A) | | | | | | |
| | 111-Elementary | 1870 | Substitutes | | \$135,000.00 | | \$100,000.00 |
| | 112-Middle | 1870 | Substitutes | | \$3,000.00 | | \$3,000.00 |
| | 113High School | 1870 | Substitutes | | \$2,500.00 | | \$500.00 |
| | 111-Elementary | 3110 | Purchased Ins Services | | \$355,000.00 | | \$2,500.00 |
| | 112-Middle | 3110 | Purchased Ins Services | | \$48,000.00 | | \$350,000.00 |
| | 113High School | 3110 | Purchased Ins Services | | \$195,000.00 | | \$40,000.00 |
| | 113High School | 3190 | Artist in Residence | | \$15,000.00 | Dance teacher | \$15,000.00 |
| | 113High School | 3190 | Scholar in Residence | | \$0.00 | | \$0.00 |
| | 11X | 3220 | Staff Dev (classes and workshops) | | \$0.00 | | \$0.00 |
| | 11X | 3700 | Tuition at other schools | | \$10,000.00 | | \$10,000.00 |
| | 11X | 4220 | Copier Lease | | \$5500.00 | | \$5500.00 |
| | 11X | 4270 | Computers, classroom | | \$5,000.00 | | \$5,000.00 |
| | 11X | 5100 | Teaching supplies | | \$7,000.00 | | \$7,000.00 |
| | 11X | 5200 | Textbooks | | \$1,000.00 | | \$1,000.00 |
| | 11X | 6700 | Library Books and Supplies | | \$0.00 | | \$0.00 |
| | 11X | 7400 | Dues/Memberships | | \$0.00 | | \$0.00 |

no full time file

| | | | | | | | | | | | | | | | | | | |
|--|-----|--|------|---------------------------------------|--|--|--|--|--|--------------|--|--|--|--|--|--------------|--|--|
| TOTAL | | | | | | | | | | \$782500.00 | | | | | | \$729500.00 | | |
| General Administration-Board of Education | | | | | | | | | | | | | | | | | | |
| | 231 | | 3150 | Purchased Mgmt. Services | | | | | | \$34,750.00 | | | | | | \$34,750.00 | | |
| | 231 | | 3170 | Attorney (Legal fees) | | | | | | \$500.00 | | | | | | \$500.00 | | |
| | 231 | | 3180 | Audit | | | | | | \$10,000.00 | | | | | | \$10,000.00 | | |
| | 231 | | 6200 | Building-Outlay | | | | | | \$0.00 | | | | | | \$0.00 | | |
| | 231 | | 7900 | Land-Outlay | | | | | | \$0.00 | | | | | | \$0.00 | | |
| TOTAL | | | | | | | | | | \$45250.00 | | | | | | \$45250.00 | | |
| General Administration-Exec Administration | | | | | | | | | | | | | | | | | | |
| | 232 | | 2130 | Group Health & Accident Insurance | | | | | | 0 | | | | | | 0 | | |
| | 232 | | 3140 | Administration, Contracted | | | | | | \$165,000.00 | | | | | | \$165,000.00 | | |
| | 232 | | 3150 | Purchased Mgmt Services-LSSU | | | | | | \$42,000.00 | | | | | | \$36,000.00 | | |
| | 232 | | 3190 | Labor, Contracted | | | | | | 0 | | | | | | 0 | | |
| | 232 | | 3220 | Workshops&Conf. Travel/ Entertainment | | | | | | 0 | | | | | | 0 | | |
| | 232 | | 3430 | Postage | | | | | | \$1,000.00 | | | | | | \$1,000.00 | | |
| | 232 | | 3510 | Advertising | | | | | | \$4,000.00 | | | | | | \$2,000.00 | | |
| | 232 | | 3950 | Unemployment Compensation | | | | | | 0 | | | | | | 0 | | |
| | 232 | | 4220 | Copier Lease | | | | | | 0 | | | | | | 0 | | |
| | 232 | | 5910 | Office Supplies | | | | | | 0 | | | | | | 0 | | |
| | 232 | | 7410 | Dues/Membership | | | | | | \$1,000.00 | | | | | | \$1,000.00 | | |
| | 232 | | 7910 | Miscellaneous | | | | | | \$2,500.00 | | | | | | \$1,000.00 | | |
| | 232 | | 7910 | Delivery Charge | | | | | | 0 | | | | | | 0 | | |
| | 249 | | 6420 | Computer-Office | | | | | | 0 | | | | | | 0 | | |
| TOTAL | | | | | | | | | | 215500 | | | | | | 206000 | | |
| Business Support Services | | | | | | | | | | | | | | | | | | |
| | 252 | | 3150 | Business Manager-Contracted | | | | | | \$65,000.00 | | | | | | \$65,000.00 | | |
| | 252 | | 3180 | Accounting Fees | | | | | | 0 | | | | | | 0 | | |
| | 252 | | 3190 | Bank Charges | | | | | | 0 | | | | | | 0 | | |
| | 252 | | 7200 | Interest Expense | | | | | | 0 | | | | | | 0 | | |
| | 253 | | 4210 | Lease of Building (rent) | | | | | | 0 | | | | | | 0 | | |
| | 259 | | 3920 | Liability Insurance | | | | | | \$20,000.00 | | | | | | \$20,000.00 | | |
| | 259 | | 3940 | Workers Comp Insurance | | | | | | \$15,000.00 | | | | | | \$15,000.00 | | |
| | 259 | | 3930 | Vehicle Insurance | | | | | | 0 | | | | | | 0 | | |
| | 259 | | 3990 | Insurance-Other | | | | | | 0 | | | | | | 0 | | |
| TOTAL | | | | | | | | | | 100000 | | | | | | 100000 | | |
| Operations and Maintenance | | | | | | | | | | | | | | | | | | |
| | 261 | | 3410 | Telephone | | | | | | \$4100.00 | | | | | | \$4100.00 | | |

| | | | | | | | | | |
|--|-----|------|-------------------------------------|--|--------------|--|--|--------------|------------|
| TOTAL | | | | | \$782,500.00 | | | \$729,500.00 | |
| General Administration-Board of Education | | | | | | | | | |
| | 231 | 3150 | Purchased Mgmt. Services | | \$34,750.00 | | | \$34,750.00 | |
| | 231 | 3170 | Attorney (legal fees) | | \$500.00 | | | \$500.00 | |
| | 231 | 3180 | Audit | | \$10,000.00 | | | \$10,000.00 | |
| | 231 | 6200 | Building-Outlay | | \$0.00 | | | \$0.00 | |
| | 231 | 7900 | Land-Outlay | | \$0.00 | | | \$0.00 | |
| TOTAL | | | | | \$45,250.00 | | | \$45,250.00 | |
| General Administration-Exec Administration | | | | | | | | | |
| | 232 | 2130 | Group Health & Accident Insurance | | 0 | | | 0 | |
| | 232 | 3140 | Administration, Contracted | | \$165,000.00 | | | \$165,000.00 | |
| | 232 | 3150 | Purchased Mgmt Services-LSSU | | \$42,000.00 | | | \$36,000.00 | lower cost |
| | 232 | 3190 | Labor, Contracted | | 0 | | | 0 | |
| | 232 | 3220 | Workshops&Conf-Travel/Entertainment | | 0 | | | 0 | |
| | 232 | 3430 | Postage | | \$1,000.00 | | | \$1,000.00 | |
| | 232 | 3510 | Advertising | | \$4,000.00 | | | \$2,000.00 | |
| | 232 | 3950 | Unemployment Compensation | | 0 | | | 0 | |
| | 232 | 4220 | Copier Lease | | 0 | | | 0 | |
| | 232 | 5910 | Office Supplies | | 0 | | | 0 | |
| | 232 | 7410 | Dues/Membership | | \$1,000.00 | | | \$1,000.00 | |
| | 232 | 7910 | Miscellaneous | | \$2,500.00 | | | \$1,000.00 | |
| | 232 | 7910 | Delivery Charge | | 0 | | | 0 | |
| | 249 | 6420 | Computer-Office | | 0 | | | 0 | |
| TOTAL | | | | | 215,500 | | | 206,000 | |
| Business Support Services | | | | | | | | | |
| | 252 | 3150 | Business Manager-Contracted | | \$65,000.00 | | | \$65,000.00 | |
| | 252 | 3180 | Accounting Fees | | 0 | | | 0 | |
| | 252 | 3190 | Bank Charges | | 0 | | | 0 | |
| | 252 | 7200 | Interest Expense | | 0 | | | 0 | |
| | 253 | 4210 | Lease of Building (rent) | | 0 | | | 0 | |
| | 259 | 3920 | Liability Insurance | | \$20,000.00 | | | \$20,000.00 | |
| | 259 | 3940 | Workers Comp Insurance | | \$15,000.00 | | | \$15,000.00 | |
| | 259 | 3930 | Vehicle Insurance | | | | | | |
| | 259 | 3990 | Insurance-Other | | | | | | |
| TOTAL | | | | | 100,000 | | | 100,000 | |
| Operations and Maintenance | | | | | | | | | |
| | 261 | 3410 | Telephone | | \$4100.00 | | | \$4100.00 | |

| | | | | | | | |
|---|------|------------------------------------|----------------|----------------|--|--|--|
| 261 | 3490 | Internet Services | \$5,000.00 | \$5,000.00 | | | |
| 261 | 3840 | Utilities-Garbage | \$1,500.00 | \$1,500.00 | | | |
| 261 | 3910 | Building Insurance | 0 | 0 | | | |
| 261 | 4110 | Building Maintenance and Repair | \$10,000.00 | 0 | | | |
| 261 | 4120 | Equipment Maintenance and Repair | \$5,000.00 | | | | |
| 261 | 4190 | Custodial Services | \$35,000.00 | \$60,000.00 | | | |
| 261 | 5510 | Utilities-Natural Gas | \$8,000.00 | \$5,000.00 | | | |
| 261 | 5520 | Utilities-Electricity | \$14,000.00 | \$8,000.00 | | | |
| 261 | 5990 | Supplies-Cleaning | 0 | 0 | | | |
| 271 | 6410 | Capital Outlay-Equipment/Furniture | 0 | 0 | | | |
| 291 | 3330 | Pupil Transportation | 0 | 0 | | | |
| | 5990 | Fundraising Supplies | 0 | 0 | | | |
| TOTAL | | | 82600 | 127600 | | | |
| Outgoing Transfers and Other Transactions | | | | | | | |
| | 512 | 7320 Payments on Loans | \$192,800.00 | \$192,800.00 | | | |
| TOTAL | | | \$192,800.00 | \$192,800.00 | | | |
| Total Expenditures and Other Transactions | | | | | | | |
| | | | \$1,418,650.00 | \$1,401,150.00 | | | |
| Revenues and Other Financing Sources Over (Under) | | | | | | | |
| Expenditures and Other Uses | | | | | | | |
| | | | \$1,124.00 | -\$24,750.00 | | | |
| Beginning Fund Balance | | | | | | | |
| | | | \$739,650.00 | \$739,650.00 | | | |
| Ending Fund Balance | | | | | | | |
| | | | \$740,774.00 | \$714,900.00 | | | |

finished last year to the good

negative unless we get more of students

*direct expenses
fund's
purging*

Student Enrollment:

*Enrollment for 21/22:

135 (formerly 160, 163)

Epicenter Document Submission Compliance:

Docs submitted on time: 100%
Docs submitted accurate: 100%

Achievements:

Student Assessment Comments:

*See attached

Discipline Issues:

N/A

Staff:

Extended Covid-19 Learning Plan:

*Continue to stay the course; K-12 continued in-person learning.

Board Policy Updates: Spring Updates presented later in meeting.

LSSU Connections:

*Reauthorization Process: We met with LSSU to go over the submission process for the application, due Oct. 15.

Other Notes/Comments:

Administrative Goals

1. To define and vertically align K-12 curriculum to ensure we are meeting the needs of our students.

2. To increase curriculum resources and PD opportunities for teachers.
3. To get our students, our accomplishments, and our programs out into the wider community more than the present level.
4. To continue to improve communication with parents, students, and the wider community.
5. To stabilize and increase enrollment.

| M-Step Data | 2018-19 ELA | 2021-22 ELA |
|-------------|-------------|-------------|
| 3rd grade | 70% | 83% |
| 4th grade | 91% | 36% |
| 5th grade | 69% | 61% |
| 6th grade | 23% | 15% |
| 7th grade | 50% | 11% |
| 8th grade | 67% | 63% |

| M-Step Data | 2018-19 Math | 2021-22 Math |
|-------------|--------------|--------------|
| 3rd grade | 50% | 50% |
| 4th grade | 75% | 36% |
| 5th grade | 30% | 38% |
| 6th grade | 15% | 23% |
| 7th grade | 43% | 0% |
| 8th grade | 46% | 18% |

****2019/20 Data is not available due to interruption in assessments.**

LSSU Field Rep Report: Concord Academy Boyne Board

September 20, 2021

Keith C. Krahnke, Supervisory Field Officer

- 1. Reauthorization:** As indicated in the past, the process of reauthorization will be a topic at each board meeting until a new contract can be constructed and approved. The kickoff meeting of September 16th leaves a fairly aggressive timeline to get the application completed and submitted by mid-October. Questions can be forwarded to Jenny Peterman in our office who focuses upon reauthorization and compliance. I can also be contacted, if need be.
- 2. Board Vacancy:** Holly LaCombe was nominated by the CAB board in August. Unfortunately, the LSSU Board doesn't meet until September 24th to formalize her appointment. I have requested an exigent appointment that may or may not be forthcoming by Monday's meeting. If so, Holly can be sworn in. If not, Holly can still participate in board discussions, but won't be able to make resolutions or vote.
- 3. Oaths:** In anticipation of an oath of office, please be advised that all oaths must be appropriately notarized, or they will be returned. Our counsel has informed us that this is a legal requirement. If a notary is not readily available to perform this function, please let me know immediately.
- 4. Governance and Compliance:** An annual Governance and Compliance Report is provided by our office for the board's review and discussion. This report is one of four annual reports made available to each academy board (Governance and Compliance, Academic, Financial, and Portfolio). The Governance and Compliance Report focuses upon just what the title says in terms of requirements and activities of both the board and the school administration. This report is for the 2020-21 school year (last year). Questions can be directed either to school leaders, or to me.
- 5. Governance Professional Development:** Please be aware that board member training is referenced in the charter contract, specifically, "*....that participation by Board Members in board training annually is a criterion for the renewal of charters by the LSSU Board of Trustees*". The September CSO Newsletter will have information about this, and our website, under 'Governance Professional Development' has a wide variety of resources with more being added all the time. Just to remind all board members, one can satisfy the goal of two hours of PD each year by viewing any of the activities on our site, and simply sending me and/or our office an e-mail letting us know, and listing at least three things you gleaned from the activity. In addition, there is another series of webinars to which you'll be invited, the first of which being scheduled for September 15th. And, as the Newsletter will point out, there are on-demand webinars on our website, also.
- 6. Stakeholder Survey and multi-tiered Early Warning System of Support:** Late last spring, our office conducted a stakeholder survey. 43% of the respondents were board members, so if you participated, 'thank you'! A summary report of the results was sent with this report. There are many things our office is perceived as doing well, but there are also things we can definitely work on. In a related vein, at our recent staff retreat we spent a considerable amount of time

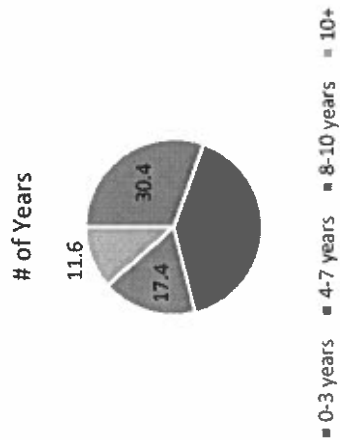
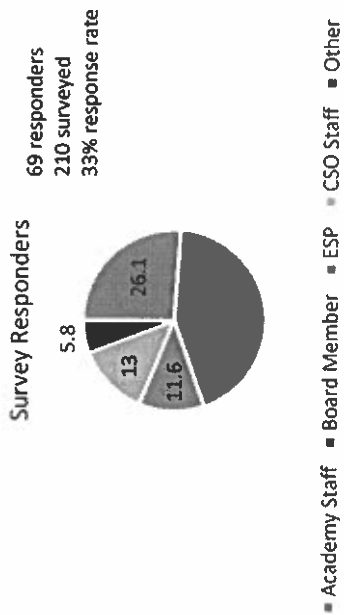
LSSU Field Rep Report: Concord Academy Boyne Board

September 20, 2021

Keith C. Krahnke, Supervisory Field Officer

discussing a multi-tiered Early Warning System of Support. There is information about this in the September newsletter and it all comes under the goal of improving the support and oversight we provide as your authorizer.

LSSU Stakeholder Survey 2021 Summary



Opportunities for Growth

Neutral or Disagree Response



- Appropriate/Pertinent PD #6
- Intervention/Support when Failing #11
- Impact of community health/whole child in performance #12
- Whole child in Evaluations #19
- Evidenced based, clear notice of violations #16
- Stakeholder Input/Feedback #21

Things We Do Well

- Expertise
- Competence
- Leadership
- Availability
- Processes
- Holding accountable
- Communication
- Valuable data/reports
- Support
- Evidenced based decisions
- Respectful of autonomy
- Mission guided
- High standards

Our Response to Opportunities for Growth

| Corresponding Survey Question | Area/Topic | LSSU CSO Response |
|-------------------------------|---|--|
| #6 | Appropriate/Pertinent PD to grow | Provide a variety of PD including outside professionals |
| #11 | Intervention/Support when failing | MTSS, annual reports |
| #12 | Impact of Community Health/Whole Child in Performance | Whole Child Indicators in MTSS, continue to include community health/outcomes in reports |
| #16 | Evidenced Based Clear Notice of Violations | MTSS, annual reports |
| #19 | Consider Whole Child in Evaluations | Whole Child Indicators included in Rubrics, Measure 4: Academy Specific Goals Allowable |
| #21 | Stakeholder Input/Feedback | Annual Survey used to drive change |



LAKE SUPERIOR
STATE UNIVERSITY
CHARTER SCHOOLS

Governance & Compliance Report 2020-21

LAKER
COUNTRY



GOVERNANCE & COMPLIANCE REPORT
Concord Academy Boyne

Concord Academy Boyne

2020-21 Governance & Compliance Report



No Evidence

Partial Evidence

Evidence

OPERATIONS

Epicenter On Time



Board



School





Epicenter Accuracy



Board













School

-  Required contractual documents submitted to CSO
-  Website transparency documents complete
-  Teachers certified and are highly qualified
-  Insurance documents reviewed






Comments:

- Epicenter submissions are found to be accurate and on time at a high percentage.
- All documentation for QPR Personnel Verification Audits are current and on file or in timely process.
- Concord Academy Boyne will be going through the reauthorization process during the 21-22 school year. The current contract expires June 30, 2022. We encourage the board and administration to work collaboratively to ensure all documents are submitted to LSSU and its legal counsel in a timely fashion so the reauthorization process can take place without any delays.

GOVERNANCE

-  Board meetings are conducted according to the Open Meetings Act
-  Board members participate in LSSU sponsored professional development opportunities
-  Educational Goals and student achievement are discussed regularly
-  Board has a process in place for the evaluation of the Academy director
-  An evaluation of the Academy's director has been completed
-  Board has a process in place to evaluate its management company
-  Board has completed an annual evaluation of its management company
-  Board has conducted a self-evaluation
-  Board has developed a current strategic plan
-  Board Members have completed an annual conflict of interest form

SCHOOL CULTURE

-  Facility checklist found no outstanding infractions
-  School environment is safe and orderly
* Determined by field representative site visits and facilities report.
-  Teaching and learning environment is positive
-  Teacher/Student relationship is positive
-  All State/Federal laws are being met

Comments:

- Due to the pandemic academy facility inspections by RECON did not occur during the 20-21 school year. Inspections will begin again for the 21-22 school year.

94%

Board Attendance Percentage

13

of Board Meetings Held

0

of Board Meetings Cancelled

Comments:

- Each Board of Director is expected to complete 2 credits of professional development a year. Webinars/videos are available for viewing. Members should submit to CSO verification that webinar or videos have been watched.
- It is a charter contract requirement for all board members to complete an annual conflict of interest disclosure form at the board's annual meeting.





LAKE SUPERIOR STATE UNIVERSITY CHARTER SCHOOLS

Academy Contact: Rebekah Leist

President: Abe Manthei

Vice President: Jeffrey Derenzy

Secretary: Trisha Stefanic

Treasurer: Donna Grams

Director: Janeene Pung

LSSU Supervising Field Officer: Keith Krahnke



Chris Oshelski, LSSU CSO Executive Director



Date

The LSSU Charter Schools Office has the responsibility to oversee the Academy's compliance with their contract and all applicable law. The Academy shall perform the Compliance Certification Duties required by the University Board as outlined in their Charter Contract.

Included in this report are reviews of the Academy's Operations, Governance, and School Culture. The rating for the areas are based on evidence found in Board meeting minutes, state reports, field representative reports, CSO documents, and contracted sources. Reports on financial stability and student achievement will be presented at a later date.

Note: The student achievement report will be provided by the LSSU Charter Schools Office Academic Assessment Specialist, Julie Hopper, after the final academic assessment scores are received. (Fall, 2021)

A financial report will be provided by the LSSU Charter Schools Office Finance Specialist, Rebecca Clawson, after review of the academy's final audit report. (December, 2021)

